

**JALAL-ABAD INTERNATIONAL UNIVERSITY**

*Office of International Relations*

---

**WORKING PLAN**  
**DUAL DIPLOMA DEGREE PROGRAM**

*between*

**Jalal-Abad International University (JAIU)**

Kyrgyz Republic

*and*

**International Vision University (IVU)**

Gostivar, North Macedonia

---

Prepared by: **Dr. Dipak Chaulagain**

*Vice Rector for International Relations*

Jalal-Abad International University

*Date: April 2026 | Version 1.0 | Status: Draft*

---

## 1. Foreword by the Vice Rector for International Relations

---

Jalal-Abad International University (JAIU) is firmly committed to expanding its academic horizons through meaningful international partnerships. The signing of the Memorandum of Understanding (MoU) between JAIU and International Vision University (IVU), Gostivar, North Macedonia in 2026 marks a historic milestone in the international journey of our institution.

As Vice Rector for International Relations, I am proud to present this Working Plan for the establishment and operationalization of the Dual Diploma Degree Program between JAIU and IVU. This plan translates the spirit of our MoU into a concrete, time-bound, and results-oriented roadmap that will benefit students from both countries by providing internationally recognized qualifications, exposure to diverse academic environments, and enhanced employability in global markets.

The program is designed on a collaborative 1+1 or 2+2 model (depending on the program), ensuring that students receive a high-quality, coherent academic experience at both institutions. Upon successful completion, graduates will receive two diplomas — one from JAIU (Kyrgyz Republic) and one from IVU (North Macedonia) — both fully recognized within their respective national and international frameworks.

This Working Plan serves as the definitive operational framework for all administrative, academic, financial, and quality-assurance activities related to the Dual Diploma Program. It is a living document that will be revised annually in consultation with our partners at IVU.

### **Dr. Dipak Chaulagain**

*Vice Rector for International Relations*

Jalal-Abad International University (JAIU) | Kyrgyz Republic

## 2. Institutional Profiles

### 2.1 Jalal-Abad International University (JAIU)

<b>Full Name</b>	Jalal-Abad International University (JAIU)
<b>Country</b>	Kyrgyz Republic
<b>Location</b>	24 Kurmanbek Street, Manas City, Jalal-Abad Region, 720904, Kyrgyz Republic
<b>Website</b>	<a href="http://www.jaiu.kg">www.jaiu.kg</a>
<b>Email</b>	<a href="mailto:info@jaiu.kg">info@jaiu.kg</a>   Phone: +996 (03722) 5-10-12
<b>Rector</b>	Prof. Mirsaidyk Narbaev Rakhimberdievich
<b>International Contact</b>	Dr. Dipak Chaulagain, Vice Rector for International Relations

JAIU is a dynamic, internationally oriented university in the Jalal-Abad region of the Kyrgyz Republic, committed to delivering high-quality education that meets global standards. The university offers programs across a range of disciplines and is accredited by the Ministry of Education and Science of the Kyrgyz Republic. JAIU actively participates in international academic cooperation, student exchange programs, and joint research initiatives.

### 2.2 International Vision University (IVU)

<b>Full Name</b>	International Vision University (IVU)
<b>Country</b>	North Macedonia
<b>Location</b>	Ul. Major C. Filiposki No. 1, Gostivar, North Macedonia
<b>Website</b>	<a href="http://www.vision.edu.mk">www.vision.edu.mk</a>
<b>Email</b>	<a href="mailto:info@vision.edu.mk">info@vision.edu.mk</a>   Phone: +389 42 222 325

**Founding Rector**

Prof. Dr. Fadil Hoca

International Vision University is a reputable higher education institution in North Macedonia, recognized for its commitment to internationalization, academic excellence, and student mobility. IVU is integrated into the European Higher Education Area (EHEA) and follows the Bologna Process framework, using ECTS credits for academic recognition. Its location in Gostivar provides a multicultural academic environment that enriches the learning experience for international students.

## 3. Program Rationale and Objectives

---

### 3.1 Rationale

The establishment of a Dual Diploma Degree Program between JAIU and IVU is grounded in the following strategic imperatives:

- **Internationalization of Education:** To expose students to diverse academic cultures, teaching methodologies, and international networks that enhance their professional competencies.
- **Recognition and Credential Enhancement:** To provide students with globally recognized qualifications that significantly improve their academic and professional standing.
- **Alignment with National Priorities:** The Kyrgyz Republic's national education strategy emphasizes international collaboration and improvement of higher education quality — this program directly supports those goals.
- **Building Bilateral Bridges:** The partnership reflects the growing diplomatic and educational ties between Kyrgyzstan and North Macedonia, and serves as a model for future Central Asian–European academic cooperation.
- **Student Competitiveness:** Graduates with dual degrees from accredited institutions in two countries gain a distinct competitive advantage in regional and international labor markets.

### 3.2 Program Objectives

The Dual Diploma Degree Program aims to:

1. Design and implement jointly approved academic curricula that meet the standards of both national higher education systems.
2. Enable seamless student mobility between JAIU (Kyrgyz Republic) and IVU (North Macedonia) within a structured academic framework.
3. Ensure mutual recognition of academic credits and qualifications through formal credit transfer agreements.
4. Facilitate faculty exchange and joint research collaboration to continuously improve the quality and relevance of academic programs.
5. Award dual diplomas simultaneously from both institutions upon successful completion of all program requirements.
6. Develop a sustainable financial and administrative model that ensures the long-term viability of the program.
7. Promote cultural exchange, language learning, and cross-cultural academic cooperation between students and faculty of both institutions.

## 4. Target Academic Programs

Based on academic alignment analysis between JAIU and IVU, the following degree programs are identified as priority areas for implementation. These programs share compatible course structures, credit frameworks, and disciplinary standards.

#	Program Title	Level	Duration (Model)	Status
1	<b>Business Administration &amp; Management</b>	Bachelor (B.Sc.)	2+2 Model	Priority – Phase 1
2	<b>Computer Science &amp; Information Technology</b>	Bachelor (B.Sc.)	2+2 Model	Priority – Phase 1
3	<b>International Relations &amp; Political Science</b>	Bachelor (B.A.)	2+2 Model	Phase 2
4	<b>Economics &amp; Finance</b>	Bachelor (B.Sc.)	2+2 Model	Phase 2
5	<b>Business Administration (MBA)</b>	Master (M.Sc.)	1+1 Model	Priority – Phase 1
6	<b>International Law</b>	Master (LL.M.)	1+1 Model	Phase 2

Note: The specific academic programs to be implemented under the Dual Diploma framework shall be formalized through individual Program-Specific Agreements (PSAs) as supplementary annexes to the MoU signed in 2026. The programs listed above are proposed for initial implementation and are subject to joint curriculum review and regulatory approval by competent authorities in both countries.

## 5. Program Structure and Academic Framework

### 5.1 Program Models

Two structural models will be applied depending on the program level:

- 2+2 Model (Bachelor's): Students spend the first two years at their home institution and the final two years at the partner institution. All four years count toward both degrees.
- 1+1 Model (Master's): Students complete the first year at their home institution and the second year at the partner institution. The full two-year program is co-credited by both universities.
- Hybrid/Online Elements: Where mobility is restricted, online teaching modules may substitute up to 30% of coursework at the partner institution, subject to joint approval.

### 5.2 Sample Academic Structure — Business Administration (B.Sc.) — 2+2 Model

Year / Semester	Location	Core Focus	Credits (ECTS)
Year 1 (Sem. 1–2)	JAIU, Kyrgyzstan	Foundation: Management, Economics, Mathematics, English for Business, IT Skills	60
Year 2 (Sem. 3–4)	JAIU, Kyrgyzstan	Core: Organizational Behavior, Marketing, Accounting, Business Law, Research Methods	60
Year 3 (Sem. 5–6)	IVU, North Macedonia	Advanced: Strategic Management, International Business, Entrepreneurship, Electives	60
Year 4 (Sem. 7–8)	IVU, North Macedonia	Specialization + Internship + Thesis/Final Project (dual supervision)	60

Total Credits: 240 ECTS (fully recognized by both institutions). Thesis/final project to be jointly supervised by faculty from JAIU and IVU.

### 5.3 Sample Academic Structure — MBA — 1+1 Model

Year / Semester	Location	Core Focus	Credits (ECTS)
Year 1 (Sem. 1–2)	JAIU, Kyrgyzstan	Core MBA: Business Strategy, Financial Management, Leadership, Research Methodology	60

Year / Semester	Location	Core Focus	Credits (ECTS)
Year 2 (Sem. 3–4)	IVU, North Macedonia	Advanced MBA: International Management, Innovation, MBA Dissertation (dual supervision)	60

Total Credits: 120 ECTS. Dissertation to be jointly supervised and evaluated by academic committees from both institutions.

## 6. Admission Requirements and Student Selection

### 6.1 Eligibility Criteria

Candidates wishing to enroll in the Dual Diploma Degree Program must satisfy the following requirements:

- Bachelor's Programs: Completion of secondary education with a minimum GPA equivalent to 3.0/4.0 or its national equivalent; satisfactory performance in JAIU's or IVU's standard entrance examination.
- Master's Programs: Bachelor's degree in a relevant field with minimum GPA 3.2/4.0 or equivalent; relevant work experience (minimum 1 year preferred for MBA).
- Language Proficiency: Minimum IELTS 5.5 or TOEFL iBT 72, or equivalent institutional English proficiency test, for the portion of study conducted in English. Language support courses will be provided as needed.
- Health & Visa Requirements: Students must meet health requirements set by the host country and obtain the necessary student visa/residence permit. JAIU and IVU will provide formal admission letters to support visa applications.

### 6.2 Selection Process

8. Student submits dual application to home institution and partner institution simultaneously.
9. Home institution reviews application and issues a letter of nomination to the partner institution.
10. Partner institution conducts its own review (portfolio, interview if required) and issues a conditional offer of admission.
11. Final enrollment is confirmed once all documentary and visa requirements are met.
12. A Joint Admissions Committee (JAC), comprising representatives from both JAIU and IVU, will review applications for exceptional cases or scholarship candidates.

### 6.3 Annual Student Intake Targets

Program	JAIU → IVU	IVU → JAIU	Total / Year
Business Administration (B.Sc.)	10–15	5–10	<b>15–25</b>
Computer Science (B.Sc.)	10–15	5–10	<b>15–25</b>
MBA	5–10	3–5	<b>8–15</b>
Phase 2 Programs (combined)	10–15	5–10	<b>15–25</b>

## 7. Credit Transfer, Academic Recognition, and Diploma Award

---

### 7.1 Credit Framework

All academic credits under the Dual Diploma Program will be expressed in ECTS (European Credit Transfer and Accumulation System), which serves as the common credit currency recognized by both IVU (European Higher Education Area) and JAIU (aligned with ECTS for international programs).

- 1 ECTS credit = approximately 25–30 hours of student workload (lectures + self-study + assessment).
- Bachelor's programs: 240 ECTS total (60 ECTS per year).
- Master's programs: 120 ECTS total (60 ECTS per year).
- All credits earned at the partner institution will be fully recognized and reflected in the Transcript of Records (ToR) issued by the home institution.

### 7.2 Credit Transfer Procedure

13. Student completes courses at the partner institution and receives official grades.
14. Partner institution issues an official Transcript of Records (ToR) and a Course Completion Certificate.
15. The home institution's Academic Registrar reviews the ToR against the approved credit equivalency table.
16. Credits are formally recorded in the student's academic file at the home institution.
17. Any discrepancies or equivalency disputes are reviewed by the Joint Academic Committee (JAC).

### 7.3 Diploma Issuance

Upon successful completion of all program requirements:

- JAIU will issue a Diploma of Higher Professional Education (Bachelor's / Master's) in accordance with Kyrgyz Republic legislation.
- IVU will issue a corresponding Diploma in accordance with North Macedonian legislation and EHEA standards.
- Both diplomas will specify the dual nature of the program and reference the partner institution.
- A Joint Diploma Supplement (DS) will be issued by both institutions detailing the program structure, mobility experience, and competencies acquired.
- No additional fees will be charged to the student for issuance of the IVU diploma beyond the agreed program tuition fees.

## 8. Roles and Responsibilities

Clear delineation of responsibilities is essential for the smooth operation of the Dual Diploma Program. The following matrix defines key responsibilities for each institution.

JAIU (Kyrgyz Republic)	IVU (North Macedonia)
Lead promotion of the program within the Kyrgyz Republic and regional markets.	Lead promotion of the program within North Macedonia and European markets.
Manage enrollment, academic records, and visa support letters for outbound students.	Manage enrollment, academic records, and residence permit support for incoming JAIU students.
Ensure curriculum compatibility and joint course approval through the Joint Academic Committee.	Ensure curriculum compatibility and joint course approval through the Joint Academic Committee.
Assign a dedicated Program Coordinator (faculty) for each dual degree program.	Assign a dedicated Program Coordinator (faculty) for each dual degree program.
Provide orientation, housing guidance, and welfare support for incoming IVU students.	Provide orientation, housing guidance, and welfare support for incoming JAIU students.
Issue Kyrgyz Republic diplomas and official academic transcripts.	Issue North Macedonian diplomas and official academic transcripts.
Submit annual program review reports to the Joint Steering Committee.	Submit annual program review reports to the Joint Steering Committee.
Manage and disburse JAIU-side tuition fees and scholarship awards.	Manage and disburse IVU-side tuition fees and scholarship awards.

### 8.1 Governance Structure

The following governance bodies are established to oversee the program:

- **Joint Steering Committee (JSC):** Senior leadership from both institutions (Rector/Vice Rector level). Meets annually to review strategic direction, resolve escalated issues, and approve policy changes.
- **Joint Academic Committee (JAC):** Faculty representatives and academic coordinators from both institutions. Meets bi-annually to review curriculum, credit equivalencies, and academic quality.
- **Program Coordinators:** Designated faculty members at each institution responsible for day-to-day coordination, student welfare, and liaison between institutions.
- **Administrative Support Offices:** International Relations Offices at both JAIU and IVU handle administrative processing, documentation, and communication with students.

## 9. Financial Framework

### 9.1 Tuition Fee Structure

Tuition fees for the Dual Diploma Program will be structured to be accessible while ensuring financial sustainability for both institutions. The following principles apply:

- Students pay tuition fees to their home institution for the period of study at their home institution.
- For the period of study at the partner institution, students pay a reduced partner-institution fee as negotiated and specified in the Program-Specific Agreement (PSA).
- No double full-tuition charging: a student shall not be required to pay full tuition fees to both institutions simultaneously.
- Scholarship and Fee Waiver Policy: Both institutions commit to reserving a minimum of 10% of dual diploma seats as scholarship positions, covering partial or full tuition fees for academically outstanding students.

### 9.2 Additional Student Costs

Students should budget for the following additional costs (estimates):

Cost Item	JAIU (Kyrgyzstan) Estimate	IVU (N. Macedonia) Estimate
Accommodation (per academic year)	\$600 – \$1,200	\$1,500 – \$3,000
Living expenses (per academic year)	\$1,200 – \$2,400	\$2,000 – \$4,000
Health insurance (per year)	\$100 – \$200	\$200 – \$400
Visa / residence permit fees	Approx. \$50–\$100	Approx. \$60–\$150
Books & academic materials (per year)	\$100 – \$300	\$200 – \$500

Note: All figures are estimates. Final tuition fee schedules and scholarship amounts will be specified in each Program-Specific Agreement (PSA).

## 10. Implementation Timeline and Action Plan

The following phased roadmap outlines the key activities and milestones for the launch and operationalization of the Dual Diploma Degree Program.

### Phase 1 — Foundation & Preparation (April – September 2026)

Phase / Activity	Timeline	Responsible Party	Status
MoU signed (JAIU – IVU)	April 2026	Both Institutions	<input checked="" type="checkbox"/> Completed
Establish Joint Steering Committee (JSC)	April–May 2026	JAIU & IVU Leadership	In Progress
Nominate Program Coordinators (all Phase 1 programs)	May 2026	Both Institutions	In Progress
Establish Joint Academic Committee (JAC)	May–June 2026	Vice Rector / Deans	Planned
Curriculum mapping & joint review sessions	May–July 2026	JAC / Faculty	Planned
Draft Program-Specific Agreements (PSAs) for Phase 1	June–July 2026	Intl. Relations Offices	Planned
Regulatory submission to national authorities (KG & MK)	July–August 2026	Rectorate / Legal Teams	Planned
Design promotional materials & information packages	July–August 2026	PR / Intl. Offices	Planned
Set up administrative systems (student tracking, ToR)	August 2026	Registrar / IT Teams	Planned
Sign Phase 1 Program-Specific Agreements (PSAs)	September 2026	Rectors / Vice Rectors	Planned

### Phase 2 — Recruitment & First Enrollment (October 2026 – February 2027)

Phase / Activity	Timeline	Responsible Party	Status
Launch public information campaign & student recruitment	Oct–Nov 2026	PR Offices / Both Intl. Offices	Planned
Open application portal for dual diploma candidates	October 2026	Both Registrars	Planned
Application review by Joint Admissions Committee (JAC)	Nov–Dec 2026	JAC	Planned

Phase / Activity	Timeline	Responsible Party	Status
Issue admission offers to qualified candidates	December 2026	Both Institutions	Planned
Visa and accommodation support for incoming students	Dec 2026 – Jan 2027	Intl. Relations Offices	Planned
Orientation programs for newly enrolled dual students	February 2027	Both Institutions	Planned
First cohort begins academic study	February 2027	Academic Departments	Planned

### Phase 3 — Program Delivery & Quality Review (2027 Onwards)

Phase / Activity	Timeline	Responsible Party	Status
First cohort: Year 1 academic delivery (home institution)	Feb–Dec 2027	JAIU / IVU Faculty	Planned
Mid-year academic review & student feedback	June 2027	JAC	Planned
Annual Joint Steering Committee review meeting	Dec 2027	JSC	Planned
First student mobility: cohort transfers to partner institution	September 2028	Both Intl. Offices	Planned
Launch Phase 2 programs (International Relations, Economics, Law)	September 2027	Both Institutions	Planned
Explore Erasmus+ co-funding opportunities	2027–2028	Intl. Relations / Research	Planned
First dual diploma graduates	2029–2030	Both Institutions	Planned
Full program review & expansion planning	2030	JSC / JAC	Planned

## 11. Quality Assurance and Academic Standards

---

Both JAIU and IVU are committed to maintaining the highest standards of academic quality throughout the delivery of the Dual Diploma Degree Program. Quality assurance activities shall include:

### 11.1 Curriculum Quality

- All dual degree curricula must be reviewed and approved by the JAC before implementation and re-reviewed every two academic years.
- External peer review: Both institutions will seek input from external academic advisors and, where possible, professional accreditation bodies relevant to each program.
- Benchmarking: Program content will be benchmarked against leading universities in both the Kyrgyz Republic and the European Higher Education Area (EHEA).

### 11.2 Student Learning Outcomes

- Clear, measurable learning outcomes (LOs) will be defined for each program and mapped to both JAIU and IVU degree descriptors.
- Student performance will be monitored through regular academic progress reviews, advisory sessions, and formal grade reporting to both institutions.
- Exit surveys and graduate tracking will be conducted to measure the long-term impact of the dual degree on student careers.

### 11.3 Faculty and Teaching Quality

- Faculty delivering the dual degree programs must hold minimum qualifications as required by the respective national higher education regulations.
- Joint faculty development workshops will be organized annually to align teaching standards and share best practices.
- Student evaluations of teaching (SETs) will be conducted at both institutions and reviewed by the JAC.

### 11.4 Administrative Quality

- Annual program audit reports will be compiled by both Program Coordinators and submitted to the JSC.
- Complaints and grievance procedures: A clear, bilingual (English + relevant national languages) complaints procedure will be established and published for all dual diploma students.
- Data protection: All student data will be managed in accordance with the data protection legislation of both countries.

## 12. Risk Management

A proactive approach to risk identification and mitigation is critical to the program's sustainability. The following risk register has been prepared:

Risk	Likelihood	Mitigation Strategy	Owner
Regulatory non-recognition of partner diplomas by national authorities	Medium	Proactive engagement with Ministry of Education (KG & MK); legal review before program launch	Rectorate / Legal
Low student enrollment due to limited awareness	Medium	Comprehensive marketing campaign; early student engagement; scholarship incentives	PR / Intl. Offices
Student visa rejections or delays	Medium	Early visa application support; maintain buffer enrollment; online study option	Intl. Relations
Curriculum mismatch or credit equivalency disputes	Low–Medium	Detailed credit mapping; JAC oversight; transparent equivalency tables published online	JAC / Registrar
Financial sustainability (insufficient fee revenue)	Low	Phased program roll-out; explore Erasmus+ and other grant funding; scholarship targeting	Finance / Rectorate
Faculty availability for joint teaching/supervision	Low–Medium	Advance planning; guest lecture protocols; digital collaboration tools	Deans / JAC
Geopolitical or travel restrictions affecting student mobility	Low	Blended/online contingency model; flexible mobility windows	Vice Rectors

## 13. Communication, Reporting, and Review

---

### 13.1 Communication Channels

- Primary correspondence language: English (supplemented by Kyrgyz/Russian and Macedonian as needed).
- Dedicated joint email/communication platform to be established (e.g., dualdiploma@jaiu.kg ↔ dualdiploma@vision.edu.mk).
- Annual in-person Joint Steering Committee meeting (alternating between Kyrgyzstan and North Macedonia).
- Bi-annual virtual JAC meetings via video conferencing.
- Monthly program coordinator check-ins (email/video call).

### 13.2 Reporting Requirements

- Annual Program Report: Submitted by each institution's Program Coordinator to the JSC by December 31 of each academic year. Covers enrollment numbers, academic outcomes, financial summary, student satisfaction, and recommendations.
- Student Progress Reports: Submitted to both institutions at the end of each semester for all dual diploma students.
- Incident Reports: Any significant academic, welfare, or administrative incident must be reported to the partner institution within 72 hours.
- Five-Year Review: A comprehensive review of the entire program, including outcomes, financial sustainability, and strategic direction, to be conducted by the JSC in 2031 ahead of the MoU renewal decision.

## 14. Expected Outcomes and Key Performance Indicators

The following Key Performance Indicators (KPIs) will be used to measure the success of the Dual Diploma Degree Program:

KPI	Baseline	Target (2028)	Target (2030)
Number of Phase 1 programs launched	0	3	<b>6</b>
Total dual diploma students enrolled (all programs)	0	50	<b>150+</b>
JAIU students at IVU (per year)	0	25	<b>75+</b>
IVU students at JAIU (per year)	0	15	<b>50+</b>
Dual diploma graduates (cumulative)	0	0	<b>60+</b>
Student satisfaction rating (dual program)	N/A	≥ 80%	<b>≥ 90%</b>
Faculty exchange visits (per year)	0	4	<b>10+</b>
Joint research outputs / publications	0	2	<b>10+</b>
External grant funding secured (Erasmus+, etc.)	0	\$20,000+	<b>\$100,000+</b>

## 15. Conclusion

---

The Dual Diploma Degree Program between Jalal-Abad International University and International Vision University represents a transformative opportunity — for our students, for our institutions, and for the broader goal of academic internationalization in Central Asia and the Western Balkans.

This Working Plan provides a clear, actionable, and comprehensive roadmap to translate our signed Memorandum of Understanding into a living, thriving academic partnership. Through phased implementation, robust governance, shared quality standards, and mutual commitment to student success, we are confident that this program will yield measurable and lasting benefits.

I call upon all stakeholders — faculty, administrators, students, and leadership at both JAIU and IVU — to embrace this initiative with enthusiasm and professionalism. Together, we are building bridges that will serve generations of future graduates.

---

### **Dr. Dipak Chaulagain**

*Vice Rector for International Relations*

Jalal-Abad International University (JAIU)

24 Kurmanbek Street, Manas City, Jalal-Abad Region, 720904, Kyrgyz Republic

Email: [info@jaiu.kg](mailto:info@jaiu.kg) | Web: [www.jaiu.kg](http://www.jaiu.kg) | Phone: +996 (03722) 5-10-12

Date: April 2026

Document Version: 1.0 (Initial Draft)

## Annexes

---

The following Annexes form an integral part of this Working Plan and are to be finalized in consultation with International Vision University:

- Annex A — Memorandum of Understanding (JAIU – IVU, 2026) — [Attached separately]
- Annex B — Program-Specific Agreement Template (PSA)
- Annex C — Credit Equivalency Tables (per program)
- Annex D — Joint Curriculum Outlines (Business Administration; Computer Science; MBA)
- Annex E — Student Application Form (Dual Diploma)
- Annex F — Joint Admissions Committee Terms of Reference
- Annex G — Scholarship and Financial Aid Policy
- Annex H — Student Accommodation and Welfare Guidelines
- Annex I — Annual Program Review Template
- Annex J — Complaint and Grievance Procedure