

# JALAL-ABAD INTERNATIONAL UNIVERSITY

JAIU — Jalal-Abad, Kyrgyzstan

## OFFICE OF INTERNATIONAL RELATIONS & INVESTMENT

### ANNUAL STRATEGIC WORK PLAN

Academic Year 2025 – 2026

Prepared by:

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Associate Professor & Vice Rector for International Relations and Investment

Jalal-Abad International University (JAIU)

Jalal-Abad, Kyrgyzstan | [www.jaiu.kg](http://www.jaiu.kg)

Approved by the Rector | Effective: September 1, 2025

## PREAMBLE & EXECUTIVE MANDATE

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This Annual Strategic Work Plan of the Office of International Relations and Investment (OIRI) of Jalal-Abad International University (JAIU) sets forth a comprehensive, time-bound roadmap for the academic year 2025–2026. The Plan has been formulated by Dr. Dipak Chaulagain, MD, MS, FMAS, PhD, Vice Rector for International Relations and Investment, and is aligned with JAIU's institutional mission of becoming a globally competitive, research-intensive university of excellence in Central Asia.

JAIU — established in 1993, affiliated with the Ministry of Health and Science Education of Kyrgyzstan, approved by the National Medical Commission (NMC), and listed in the World Directory of Medical Schools (WDOMS) — currently serves over 1,600 alumni worldwide. This plan operationalizes the university's vision across seven strategic pillars: (1) Global Academic Partnerships & Double Degree Programs; (2) Erasmus+ Integration; (3) University Rankings & Branding; (4) Faculty & Program Expansion (IT/AI, Pharmacy, Nursing); (5) Infrastructure & Technology Investment; (6) Student Services, Library & Digital Transformation; and (7) International Cultural Engagement & Annual Celebrations.

All activities are mapped to measurable Key Performance Indicators (KPIs), assigned responsible units, and bound to quarterly timelines to ensure accountability and continuous monitoring.

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## PART I — STRATEGIC OBJECTIVES 2025–2026

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### 1.1 Vision Statement

To transform JAIU into a globally recognised, technologically advanced, and culturally inclusive institution that attracts diverse students, faculty, and partners from Europe, Asia, and beyond — while delivering world-class medical, technological, pharmaceutical, and nursing education.

### 1.2 Mission of the Office of International Relations & Investment

- Expand international academic partnerships and joint/double degree programs.
  - Achieve and sustain Erasmus+ Programme accreditation for student and staff mobility.
  - Elevate JAIU's global ranking across QS, THE, Webometrics, and Unirank platforms.
  - Brand JAIU as a premier destination university in Europe, Central Asia, South Asia, and the Middle East.
  - Launch and grow IT Engineering, AI Engineering, Pharmacy, and Nursing faculties.
  - Invest in VR/AR Labs, AI Labs, Simulation Centers, and digital library infrastructure.
  - Enhance student welfare: hostel upgrade (WCIEC partnership), scholarships, internships, and graduate employability programs.
  - Digitize all university operations: student portal, university app, online documentation.
  - Organize culturally enriching international events including the annual May 5th Celebration.
  - Achieve national and international programmatic accreditation for all key faculties.
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## PART II — QUARTERLY ACTION PLANS

### QUARTER 1 — September to November 2025

#### 2.1 International Partnerships & Double Degree Programs

The establishment of double degree programs with European and Asian partner universities is a flagship priority. JAIU will target institutions in Germany, Poland, Czechia, Hungary, Turkey, India, and Kazakhstan.

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
Partner University Identification (Europe & Asia)	Compile database of 30+ target universities; initiate contact via ECHE/email; prepare MOU template	Sep–Oct 2025	Vice Rector OIRI	≥10 MOU LOIs signed by Nov 2025
Double Degree Framework Development	Draft credit-transfer policy; align curricula with partner requirements; present to Academic Council	Oct 2025	OIRI + Academic Dept.	Framework approved by Nov 2025
WCIEC Partnership — Hostel Upgrade	Formal invitation to WCIEC; site visit & needs assessment; MOU for hostel equipment, facility upgrade	Sep 2025	Vice Rector OIRI	MOU signed; upgrade plan ready
IT Engineering Faculty Launch Preparation	Curriculum design for B.Sc. IT Engineering; faculty recruitment (2 intl. professors); lab equipment tender	Sep–Nov 2025	Dean IT + OIRI	Draft curriculum approved
AI Engineering Lab — Feasibility & Investment	Tender for AI Lab hardware (GPU servers, ML workstations); seek co-funding from EU Horizon/UNDP	Oct–Nov 2025	OIRI + Finance	Tender issued; ≥2 funding proposals submitted

#### 2.2 Erasmus+ Programme — Groundwork Phase

JAIU is currently in the planning and development phase of establishing formal cooperation with the EU Erasmus+ Programme. This quarter will complete all prerequisites for official ECHE application.

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
Erasmus+ Institutional Coordinator Appointment	Appoint dedicated Erasmus+ Coordinator; attend ECHE training webinar (EACEA)	Sep 2025	Rector + Vice Rector	Coordinator in post by Sep 15, 2025

ECHE Application Preparation	Draft Erasmus Policy Statement; complete online application on EU Funding & Tenders portal	Oct–Nov 2025	Erasmus+ Coordinator	Application submitted by Nov 30, 2025
Identification of EU Partner Universities for KA171 Exchange	Target 8 universities in Germany, Poland, Czech Republic, Hungary, Romania for student/staff exchange	Oct 2025	OIRI Team	≥5 bilateral agreements drafted
Erasmus+ Awareness Campaign on Campus	Workshops, info sessions, social media campaign targeting students and faculty	Nov 2025	OIRI + Student Council	≥200 students and 30 faculty reached

### 2.3 University Rankings Strategy — Webometrics & Unirank

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
Webometrics Ranking Improvement Plan	Increase web visibility: update JAIU.kg, create Google Scholar profiles for all faculty, upload publications to institutional repository	Sep–Oct 2025	IT Dept. + OIRI	Domain Impact score +15% by Dec 2025
Institutional Repository Launch	Deploy DSpace/EPrints platform; migrate existing publications; train faculty on submission	Oct–Nov 2025	IT Dept. + Library	≥100 publications indexed by Nov 2025
QS Stars Application — Initial Audit	Self-assessment against QS Stars criteria (Teaching, Research, Employability, Internationalisation)	Nov 2025	Quality Assurance + OIRI	Audit report submitted to Rector

## QUARTER 2 — December 2025 to February 2026

### 2.4 VR Lab, AI Lab & Simulation Center — Investment & Implementation

JAIU will make flagship investments in immersive technology infrastructure to elevate medical, nursing, and IT education to international standards.

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
VR Laboratory Setup (Medical)	Procurement: 20× VR headsets (Meta Quest Pro/HTC Vive), haptic	Dec 2025–Jan 2026	OIRI + Finance + IT	VR Lab operational by Feb 2026

& Surgical Simulation)	surgical simulators, anatomy software licenses (Complete Anatomy, 3D Organon)			
AI Engineering Laboratory	Install GPU servers (NVIDIA A100/H100 cluster), ML workstations (×10), deploy CUDA/PyTorch/TensorFlow environment; recruit 2 AI faculty	Dec 2025–Feb 2026	IT Dean + OIRI	Lab operational; 1st AI course pilot launched
Clinical Simulation Center Upgrade	Upgrade OSCEs with SimMan 3G manikins, SimMom, laparoscopic box trainers; align with OSCE international standards	Jan 2026	Medical Faculty + OIRI	Center re-certified; ready for intl. student cohorts
Medical Internship Partnership Program	MOU with 10 hospitals in India, Nepal, Turkey, Germany; structured internship curriculum for final-year students	Dec 2025–Jan 2026	Academic + OIRI	≥5 MOUs signed; 50 internship slots secured by Feb 2026
Graduate Employment Support Cell	Launch alumni-linked career portal; partner with 3 healthcare recruitment agencies (India, UK, UAE)	Dec 2025	Student Services + OIRI	Portal live; ≥100 job listings posted

## 2.5 University Branding — Europe & Asian Markets

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
European Market Branding Campaign (Germany, Poland, Romania, Hungary)	Develop multilingual brochures (EN/DE/PL/RO); place ads in Times Higher Education Supplement; attend EAIE 2026 conference	Dec 2025–Feb 2026	Marketing + OIRI	≥500 new European inquiries; EAIE booth secured
South Asian Market (India, Nepal, Bangladesh, Sri Lanka)	Appoint 3 regional brand ambassadors; YouTube/Instagram campaign; attend FICCI Higher Education Summit	Jan 2026	Marketing + OIRI	≥1,000 new social media followers; 200+ inquiries
Central Asian Market (Kazakhstan, Uzbekistan, Tajikistan)	Participate in Kazakhstan Education Forum; joint webinar with KazNU and KIMEP	Feb 2026	OIRI	≥3 bilateral partner contacts established

JAIU University App — Development & Launch	Engage software vendor; develop iOS/Android app (student portal, e-library, notifications, online documentation, fee payment)	Dec 2025–Feb 2026	IT Dept. + Administration	Beta version released by Feb 28, 2026
Online Documentation & Process Digitisation	Implement digital admissions, grade portal, faculty workload management, e-certificates (e-signature compliant)	Jan–Feb 2026	IT + Admin + Registrar	≥80% processes paperless by Mar 2026

## 2.6 Pharmacy & Nursing Faculty Development

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
Pharmacy Faculty Accreditation Preparation	Audit curriculum against FIP/WHO standards; procure pharmacy lab equipment; recruit 2 PharmD faculty	Dec 2025–Jan 2026	Pharmacy Dean + OIRI	Application ready for national accreditation by Mar 2026
Nursing Faculty International Partnership	MOU with nursing schools in UK, Germany, and UAE; dual-degree nursing track development	Jan–Feb 2026	Nursing Dean + OIRI	≥2 nursing dual-degree MOUs signed
Nursing Simulation Lab	Procure clinical manikins (NursingAnne, Laerdal), wound care kits, IV trainers; set up dedicated nursing skills lab	Feb 2026	Nursing Faculty + Finance	Skills lab operational; 100 nursing students trained

## QUARTER 3 — March to May 2026

### 2.7 Erasmus+ KA171 Implementation & First Exchange Cohort

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
ECHE Decision Expected (if submitted Nov 2025)	Follow up with EACEA; prepare for grant agreement signature; brief Rector and Academic Council	Mar 2026	Erasmus+ Coordinator	ECHE awarded
First KA171 Student Mobility Cohort Selection	Open call for student applications; selection panel; pre-departure	Mar–Apr 2026	OIRI + Student Services	≥10 outgoing students mobilised

	orientation; insurance and travel arrangements			(Semester 1, 2026–27)
First KA171 Staff Mobility (Teaching & Training)	Select 5 faculty for teaching assignments abroad; 3 staff for training at EU partner universities	Apr 2026	OIRI + HR	≥5 staff on mobility by Jun 2026
Incoming Exchange Students — Welcome Program	Buddy system, orientation week, JAIU campus tour; buddy handbook printed and distributed	Mar 2026	Student Council + OIRI	≥5 incoming Erasmus+ students welcomed

## 2.8 Annual Cultural Celebration — May 5th International Day

The May 5th Annual International Day is JAIU's flagship cultural event. The 2026 edition will be significantly elevated with international artists, influencers, and dignitaries.

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
Guest Artists & Influencers (India & Global)	Invite 2 Bollywood/regional artists; 3 international academic influencers (YouTube/Instagram with >100K followers); coordinate with Indian Embassy Bishkek	Mar 2026	OIRI + PR/Events Team	≥2 artists/influencers confirmed by Apr 1
International Cultural Exhibition & Food Festival	Stalls representing 15+ nationalities; cultural performances; international cuisine; photo wall	May 5, 2026	Student Council + OIRI	≥500 participants; media coverage in 2 outlets
JAIU Annual Scholarship Ceremony	Award 20+ scholarships (merit, need, international, sports); livestream on YouTube/Facebook; press releases	May 5, 2026	Finance + OIRI + PR	20+ scholarships awarded; ceremony livestreamed
JAIU Research Symposium & Health Camp	1-day research symposium (100+ abstracts); free health camp for Jalal-Abad community (>200 beneficiaries)	May 5–6, 2026	Academic + OIRI	≥50 research presentations; 200+ health camp attendees

## 2.9 Accreditation Planning (National & International)

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
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National Accreditation (Kyrgyzstan Ministry of Education)	Internal quality audit; preparation of self-evaluation report; mock accreditation visit; submission to National Accreditation Council	Mar–May 2026	Quality Office + OIRI	Full accreditation maintained / upgraded
International Accreditation — WFME/ECFMG Pathway	Gap analysis against WFME Basic Medical Education Standards; appoint international consultant; develop 3-year action plan	Apr 2026	Medical Faculty + Quality + OIRI	WFME gap analysis report submitted to Rector
FIABCI / ISO 21001 (Educational Org. Management)	Register JAIU for ISO 21001:2018 certification; appoint Lead Auditor; training for management team	Mar–Apr 2026	Quality Office + Admin	ISO 21001 pre-assessment completed
NMC Compliance Review	Annual NMC compliance audit; update student enrollment data in NMC portal; resolve any pending NCTs	Apr 2026	Registrar + Medical Dean	100% NMC compliance maintained

## QUARTER 4 — June to August 2026

### 2.10 Library Modernisation & Digital Transformation

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
E-Library Platform Upgrade	Subscribe to JSTOR, Scopus, PubMed Central, Elsevier ScienceDirect; deploy Koha/Alma Library Management System; integrate with University App	Jun 2026	Library + IT + Finance	≥10,000 e-resources accessible by Aug 2026
Physical Library Renovation	Redesign reading spaces (300-seat capacity); install 24/7 digital lending kiosks; add silent study, group study, and research zones	Jun–Jul 2026	Facilities + Library	Renovated library opened by Aug 2026
Digital Archive & AI-powered Search	Deploy AI-assisted search engine for institutional repository; digitise historical JAIU thesis collection (2000–present)	Jul 2026	IT + Library	≥500 theses digitised; AI search live

Graduate Documentation & Online Verification	Online diploma/transcript issuance system; blockchain-based credential verification (partnership with Certif-ID or similar)	Jun–Jul 2026	Registrar + IT	Online verification portal launched
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### 2.11 WCIEC Partnership — Hostel Infrastructure Upgrade

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
WCIEC Partnership Implementation — Phase 1	Hostel renovation: CCTV, fire safety, Wi-Fi 6 upgrade, modern common rooms, laundry, gym; WCIEC supplies furnishings	Jun–Aug 2026	Facilities + OIRI + WCIEC	300-bed hostel fully upgraded; WCIEC plaque installed
WCIEC Exchange Student Priority Housing	Reserve 50 hostel beds for Erasmus+/exchange students; create international student lounge	Jul 2026	Student Services + WCIEC	50 beds reserved and furnished
Hostel Welfare Programs	Counselling room, multi-faith prayer space, international kitchen, student health clinic within hostel	Aug 2026	Student Services + Health	All facilities operational before new semester

### 2.12 Year-End Review, Reporting & Planning Cycle

ACTIVITY / OBJECTIVE	KEY ACTIONS	TIMELINE	RESPONSIBLE	KPI / TARGET
Annual Report of OIRI 2025–2026	Compile KPI achievement report, partnership status, financial summary of international investments; present to Board of Trustees	Aug 2026	Vice Rector OIRI	Report submitted to Rector by Aug 31, 2026
Work Plan 2026–2027 Drafting	Stakeholder consultations (students, faculty, admin, external partners); draft new work plan	Jul–Aug 2026	OIRI	Draft Plan 2026–27 approved by Sep 2026
International Partner Satisfaction Survey	Online survey to all partner universities, exchange students, and alumni	Aug 2026	OIRI + Quality Office	≥75% satisfaction rate

## PART III — CONSOLIDATED KPI DASHBOARD 2025–2026

The following table summarises the key performance targets against which the Office of International Relations & Investment will be evaluated at the end of the academic year.

#	STRATEGIC AREA	ANNUAL TARGET	MEASUREMENT	DEADLINE
1	International MOU / Partnerships	≥15 active MOUs signed	MOU Register	Aug 2026
2	Double Degree Programs Launched	≥2 programs with EU/Asian partners	Academic Council records	Aug 2026
3	Erasmus+ ECHE Application	Application submitted + ECHE awarded	EACEA portal	Nov 2025 / Mar 2026
4	Erasmus+ Student Mobility	≥10 outgoing; ≥5 incoming	Mobility register	Jun 2026
5	Erasmus+ Staff Mobility	≥8 staff (teaching + training)	HR records	Jun 2026
6	Webometrics Ranking Improvement	+20 positions globally	Webometrics.info	Jan 2027
7	QS Stars Application	≥1-Star rating achieved	QS Stars certificate	Dec 2026
8	VR / AI Lab Operational	Both labs fully functional	Facility audit	Feb 2026
9	Simulation Center Upgrade	OSCE upgrade with international manikins	Clinical audit	Jan 2026
10	Pharmacy Faculty Accreditation	National accreditation achieved	Accreditation certificate	Jun 2026
11	Nursing Faculty MOU (intl.)	≥2 international nursing MOUs	MOU register	Feb 2026
12	IT/AI Faculty Courses Launched	≥2 new programs running	Academic registry	Sep 2026
13	University App Launched	iOS + Android live with ≥500 downloads	App store analytics	Feb 2026
14	Online Documentation (paperless)	≥80% processes digitised	IT audit	Mar 2026
15	E-Library Resources	≥10,000 e-resources accessible	Library management system	Aug 2026

16	Graduate Employment Support	Career portal live; ≥100 jobs listed	Portal analytics	Dec 2025
17	Medical Internship MOUs	≥5 hospital MOUs (intl.)	MOU register	Jan 2026
18	WCIEC Hostel Upgrade	300-bed hostel fully upgraded	Facility inspection	Aug 2026
19	May 5th International Day	≥500 attendees; 2 artists/influencers	Event report	May 5, 2026
20	Scholarships Awarded Annually	≥20 scholarships (merit + need + intl.)	Finance records	May 2026
21	NMC / WDOMS Compliance	100% compliance maintained	NMC audit	Apr 2026
22	WFME Gap Analysis	Report submitted to Rector	Quality Office records	May 2026
23	ISO 21001 Pre-assessment	Pre-audit completed	Quality Office records	Apr 2026
24	Research Publications (faculty)	≥50 indexed publications	Scopus/Web of Science	Aug 2026
25	OIRI Annual Report	Submitted and approved by Board	Board minutes	Aug 31, 2026

## PART IV — PROJECTED INVESTMENT BUDGET 2025–2026

The following projected budget estimates cover the key investment and operational expenditure categories for the Office of International Relations and Investment. All figures are indicative and subject to Board of Trustees approval.

INVESTMENT CATEGORY	ESTIMATED COST (USD)	FUNDING SOURCE	PRIORITY
VR Laboratory (20 headsets + haptic simulators)	\$80,000	JAIU + WCIEC	CRITICAL
AI Engineering Lab (GPU servers + workstations)	\$120,000	JAIU + EU Horizon Grant	CRITICAL
Clinical Simulation Center Upgrade (SimMan, SimMom)	\$95,000	JAIU + WHO grant	HIGH
Nursing Skills Lab	\$30,000	JAIU	HIGH
University Mobile App Development	\$25,000	JAIU	HIGH
E-Library Subscriptions (Scopus, JSTOR, ScienceDirect)	\$40,000/yr	JAIU + Erasmus+ KA171	HIGH
Library Physical Renovation	\$60,000	JAIU + donor fund	MEDIUM

Erasmus+ Coordinator + Mobility Costs	\$30,000	Erasmus+ grant	HIGH
WCIEC Hostel Upgrade Co-Investment	\$50,000	WCIEC + JAIU	HIGH
International Branding & Marketing (EU + Asia)	\$20,000	JAIU	MEDIUM
May 5th Event (artists, logistics, scholarships)	\$15,000	JAIU + sponsors	MEDIUM
Accreditation Consultancy (WFME, ISO 21001)	\$25,000	JAIU	HIGH
IT Engineering Faculty Setup (labs + recruitment)	\$70,000	JAIU	HIGH
Staff/Faculty International Training & Conferences	\$20,000	Erasmus+ + JAIU	MEDIUM
<b>TOTAL ESTIMATED INVESTMENT</b>	<b>\$680,000+</b>	<b>Mixed Sources</b>	<b>STRATEGIC</b>

## PART V — AUTHORIZATION & SIGNATURES

This Annual Work Plan 2025–2026 of the Office of International Relations and Investment has been prepared in accordance with the strategic priorities of Jalal-Abad International University and is submitted for approval by the Rector and the Board of Trustees.

PREPARED & SUBMITTED BY	APPROVED BY
Dr. Dipak Chaulagain, MD, MS, FMAS, PhD Associate Professor Vice Rector for International Relations & Investment Jalal-Abad International University Signature: _____ Date: September 1, 2025	Rector, Jalal-Abad International University Signature: _____ Date: _____